



## Association for Institutional Research

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December 1, 2010

Roy Chan  
The University of Hong Kong  
236 E 46th St  
Long Beach, CA 90807-1447

Dear Roy,

It is a pleasure to welcome you to the Association for Institutional Research (AIR). We are confident you will find this network of professional colleagues and the services provided to members to be an important part of your work and professional development. The AIR Board and staff are planning a great year. We are so glad you will be part of it.

Your membership provides a variety of professional development and networking opportunities, such as the Annual Forum, workshops, Institutes, webinars, publications, *AIR Alerts*, and more. We encourage you to use these channels to develop, contribute and exchange research ideas, experiences, and results with your professional colleagues.

We especially hope you will join your colleagues at AIR's 51st Forum to be held in Toronto, Canada from May 21 – May 25, 2011. Be sure to propose to present a session, attend a Pre-Forum Workshop, and plan your time at the Forum as your most important professional development experience of the year.

Watch for new professional development opportunities coming this year including our webinar series and Data and Decisions<sup>®</sup> Academy. We will update you as these events are scheduled.

Again, welcome to AIR! Please feel free to contact any of the AIR Board members or the AIR office at 850-385-4155 or [air@airweb.org](mailto:air@airweb.org) with any questions or suggestions you may have.

With great enthusiasm,

James F. Trainer  
2010-2011 AIR President

Marty Fortner  
2010-2011 Membership Committee Chair

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Randy L. Swing

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